

**The Salvation Army (Republic of Ireland)**

**Annual Report**

**Financial Year Ended 31 December 2021**

**Registered Number: 90791**

**Registered Charity Number: CHY 6399**

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**DIRECTORS AND OTHER INFORMATION**

**Directors**

Major Paul Kingscott (resigned 15<sup>th</sup> February 2021)  
Colonel Neil Webb (appointed 25<sup>th</sup> March 2021)  
Captain Timothy Lennox (resigned 14<sup>th</sup> July 2022)  
Mr John Fitzpatrick  
Major Eleanor Haddick  
Mrs Lorrita Johnson (resigned 7 April 2022)  
Mrs Alexandra O'Hara (appointed 16 December 2021)

**Solicitors**

A & L Goodbody  
International Financial  
Services Centre  
North Wall Quay  
Dublin 1  
  
Beauchamps Solicitors  
Riverside Two  
Sir John Rogerson's Quay  
Dublin 2  
Ireland

**Secretary and Registered Office**

Miss Jacqueline McIntyre  
114 Marlborough Street  
Dublin 1

**Bankers**

Bank of Ireland  
O'Connell Bridge  
6 Lower O'Connell Street  
Dublin 1

**Registered Number:** 90791

Ulster Bank  
College Green  
Dublin 2

**Registered charity number:** 20011628

**Independent Auditors**

PricewaterhouseCoopers  
Chartered Accountants and Statutory Audit Firm  
One Spencer Dock  
North Wall Quay  
Dublin 1

## DIRECTORS' REPORT

The directors submit their report together with the audited financial statements for the financial year ended 31 December 2021.

### Statement of directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with Irish law.

Irish law requires the directors to prepare financial statements for each financial year that give a true and fair view of the company's assets, liabilities and financial position as at the end of the financial year and of the profit or loss of the company for the financial year. Under that law the directors have prepared the financial statements in accordance with Generally Accepted Accounting Practice in Ireland (accounting standards issued by the Financial Reporting Council including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*, and Irish law).

Under Irish law, the directors shall not approve the financial statements unless they are satisfied that they give a true and fair view of the company's assets, liabilities and financial position as at the end of the financial year and the profit or loss of the company for the financial year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards and identify the standards in question, subject to any material departures from those standards being disclosed and explained in the notes to the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to:

- correctly record and explain the transactions of the company;
- enable, at any time, the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy; and
- enable the directors to ensure that the financial statements comply with the Companies Act 2014 and enable those financial statements to be audited.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Accounting records

The measures taken by the directors to secure compliance with the company's obligation to keep adequate accounting records are the use of appropriate systems and procedures and employment of competent persons. The accounting records are kept at 12 Station Mews, Sydenham, Belfast BT4 1TL.

### Results for the year

The statement of financial activities for the year is set out on page 14 of the financial statements.

Net movement in funds for the year were €142,972 net income (2020: 56,932 net expenditure) and the funds held at year end are analysed as follows:

	€
Restricted funds	5,937,720
Unrestricted funds	6,574,335
	<hr/> 12,512,055

## DIRECTORS' REPORT - continued

### Governance of the charity

At 31 December 2021 the Board consisted of 3 Officers, 2 lay persons and 1 non-executive, as follows:

Director	Position	Location	Daily Management
Colonel Neil Webb	Divisional Commander	DHQ	√
Mrs Lorrita Johnson	Territorial Director of Homelessness Services	THQ	
Captain Timothy Lennox	Corps Officer	Dublin	
Major Eleanor Haddick	Chaplain	Dublin	
Mr John Fitzpatrick	Non-Executive	Dublin	
Mrs Alexandra O'Hara	HR Director	THQ	
Company Secretary			
Miss Jacqueline McIntyre	Company Secretary	Ireland Hub	√

√=responsible for day-to-day management  
Ireland Dub/DHQ=Regional Office in Belfast  
THQ=Territorial Head Office

### Company status

The company is a company limited by guarantee but not having a share capital. The company registration number is 90791 and is registered under charity registration number CHY 6399.

### Structure, governance and management

In 2021 The Director's board continued to meet bi-monthly, this was to continue to ensure business continuity throughout the pandemic. Along with this the main focus was to continue the restructure for the management levels and operations of the company. The Operations Board continued to meet for a more streamlined way of reporting and governance. As set out by the Operations Board ToR some departments sit when appropriate through a delegated authority agreed by their department. This allows for a better flow of management level input and communication with our wider Territory. The CBB continue to ensure any previous sign off processes are still being captured. The structure is still under review with the reports being analysed to ensure the right level of detail is being captured and recorded. The board will continue to review this as part of the company's overall governance and processes. All the Companies processes, and governance reviews will continue to comply with the Charities Governance Code and Charity Regulator requirements. The Board of Directors review the Governance Code as part of their induction, the code forms part of the Company's governing documents and the Company Secretary ensures ongoing reviews, The Company Secretary is tasked with the reporting to the Charities Regulator to fulfil its compliance.

Every Service has a Service Manager and management team appointed and are responsible for the efficient and effective daily operation of their programmes and care of the residents and clients. Centre Business Boards and Management Meetings are held weekly in each Service and minutes are forwarded to the Regional Manager (Ireland) Homeless Services and noted monthly at CBB.

The Centre Management teams play a big part in setting budgets and controlling expenditure, any non-day to day expenditure is requested by the management teams and endorsed by the Regional Manager/Finance before going to the CBB/OB for approval. Finance Management reports are prepared by the central finance team and circulated to each service for review. Management reports and occupancy statistics are reviewed on a monthly basis by the CCB/OB and where necessary appropriate follow up is actioned. The management teams also report to the divisional HR team to ensure legal compliance and good governance, these reports are also noted and reviewed at the CBB/OB. Regional management are regularly visiting the Centres in relation to their discipline and area of specific responsibility. The RMHS has a mandatory responsibility for conducting Supervisions and Monitoring and submitting reports monthly to CBB and THQ.

### DIRECTORS' REPORT - continued

#### Risk management

The Salvation Army has a strong corporate committee structure. During the year various Boards and Councils are all encouraged to review risk in their respective area of jurisdiction.

The boards, from services through to directors are at the heart of strong financial controls, authorisation procedures and a hierarchy of spending limits. Internal Audit Department (based in Territorial Headquarters) are responsible for periodic visits to the Services to monitor the controls and assess the various areas of risk. This includes Health and Safety matters.

#### Objects and principal activity

The Salvation Army (Republic of Ireland) is a religious and charitable organisation promoting the improvement, moral regeneration and rehabilitation of persons who are destitute or needy, and such other charitable work as has for its purpose the promotion of education, the relief of illness and care of the helpless, homeless and disadvantaged.

The Salvation Army (Republic of Ireland) seeks to achieve these objectives in the following ways:

- Christian worship and the proclamation of the gospel in corps (churches), community and social centres, in the open air and wherever people are, by means of the written, broadcast and spoken word; literature and electronic media; music and personal evangelism.
- Residential, community and outreach programmes based at social service centres and corps, focused on the needy and disadvantaged members of society including the homeless, the elderly, the young and people with drug-related problems, including alcoholism. In short, by meeting people at their point of need.
- Maintaining centres to provide board, lodging, recreation and other comforts to men, women and young people.
- Engaging with Homeless Agency (Dublin City Council and Health Service Executive) as Partners in Pathway to Home Government initiative to reduce/eliminate homelessness in Dublin.

#### Organisation

The Salvation Army, which was founded in 1865 by William and Catherine Booth, is an unincorporated association with charitable objects, currently operating in over 100 countries. Under Section 4(1) of The Salvation Army Act 1980, world leadership of the movement is provided by the General of the Salvation Army, who is assisted by officers and staff based at International Headquarters in London. The United Kingdom Territory (with the Republic of Ireland) is under the command of a Territorial Commander, appointed by the General, and responsible to him for day-to-day administration of Salvation Army work throughout the British Isles, including the Channel Islands, the Isle of Man and the Republic of Ireland.

#### Review of activities

The Salvation Army (Republic of Ireland) provide multi-cultural worship and community programmes through its two Corps, a fresh expression and a range of eight different services, three of these are within the adult homeless sector, three family services and two child care services. In total we provide 220 beds per night (single services) and accommodation for eighty three families along with a seven-day Medical centre. During 2021 the Salvation Army closed its two childcare services at Lefroy House, both the Nightlight and Support Flats, closed in February 2021. The services, while providing an excellent service over a number of years, have become unviable in recent years and we worked closely with the referral agency, Tusla, to ensure a seamless transition for the young people we support in these services.

**Dublin South Corps** is a local community church and community space situated in Rathmines.

Over the past 8 months, as Covid-19 restrictions have eased, we have been able to restart the Toddlers' Paintbox Group. Demand for this group has been high as parents are keen for their little ones, born during the pandemic, to socialise with other children. We, therefore, hold two groups every Friday during term time. The size of the room available is fairly small so we have kept numbers to 8 children and 8 adults in each session.

We have also commenced Baby Song and been able to witness the development of the babies as they learn to sing and play together. It is then a natural progression for them to join Paintbox and learn how to paint and listen to Bible stories.

Little Builders, a Christian based group aimed at children aged 4-7 years and their parents, has been slow to get off the ground but we are hopeful for the future as more parents have expressed an interest in supporting this group. This is largely due to the fact that we have been building up relationships with parents and child minders over the past months.

## DIRECTORS' REPORT - continued

### Review of activities - continued

Sadly, the weekly friendship gathering (Cameo) and Sunday worship has not been as successful. Much of this is due to the long time (2 years) that the building was left vacant since acquiring it and the restrictions of Covid-19. Many of the older members felt nervous about attending.

The mission values at Dublin South Corps are:

- (1) Being an inclusive church community
- (2) Investing in Children
- (3) Building meaningful relationships

**Dublin City Corps** is a city centre church and community space. The first six months of 2021 saw the corps continue activities online. Worship services were streamed on facebook and youtube with average views of 150 people a week. Bible studies, children's activities and support groups were held over zoom. The online nature of nurturing community and relationships was challenging, however people must be commended for their positive and patient attitude.

In late June, as per government restrictions we commenced in person gatherings again. Though restrictive with the various health measures in place, the joy of people being able to share the same physical space was overwhelming. Those attendances at first were limited to people being uncertain of the new way of doing things, by the end of 2021 service numbers were back to pre-pandemic levels.

2021, also saw the conclusion of the gap year programme. Six young people from Latvia, USA and New Zealand graduated the programme. The cohort had a mixed experience. The challenge of forming relationships and gaining experiences was limited during the height of the pandemic, yet the learning they gained was invaluable. At the conclusion of the programme it was decided to pause the continuation of the gap year programme whilst we await for a return to relative normality.

The café that operates from the church had a mixed year. The first half of the year saw the café closed and staff on furlough as it was unsustainable to nurture a new business during the lockdowns. The summer saw the café reopen, and again, whilst slow to return, it was good to see the business pick up during the remainder of the years. Most positively, we have been able to connect with a wide range of people through the café, and generally the feedback from customers is that they enjoy the good coffee and the warmth of the staff team.

**LIMERICK:** During the last year it has been obvious that there have been challenges due to the pandemic. This has been an opportunity to re-imagine what church and practical support looks like in times of isolation and social distancing within Limerick City and especially St Mary's Park, King's Island.

Despite these really challenging times The Salvation Army were not open as usual - but were available to maintain our church community through online services, midweek reflections, zoom house groups, requests for practical help through our Facebook page, telephone conversation and online zoom conversations with the locals. Our telephone helpline provided relationship support, parent support, drug alcohol and addiction support to those in the community.

What has been beneficial during these times has been the joined up and networking approach The Salvation Army has with Limerick City Community Development Project (LCCDP). The coming together, encouraging each other, and empowering each other to persevere and keep doing, what we are doing - all important in transforming the world we live in.

Close collaboration and co-operation have helped work efficiently, effectively and has maximised the resources, that together are available. Sometimes, it is extremely hard to see the good that is happening to change and transform society. Working together towards the small steps of progressive transformation is key. It is important to work hard to bring people together, to draw on the stories worth celebrating, and help towards continual development of Limerick and St Mary's Park.

We gradually progress to return to the new normal, and we are enthusiastic about being together again, and building on what good work is already happening. It is a joy to work alongside and network with others in developing a transformative community where we are in Limerick.

Quote from a local

"The Salvation Army do fantastic work in Limerick. Kindness and understanding is shown to all. Can't praise them enough" Antoinette Fitzgerald

**DIRECTORS' REPORT - continued**

**Review of activities – continued**

A key strength of these Salvation Army expressions is the deliberate integrated approach to ministry. All our homeless and childcare services have a chaplain and mission plan. Along with this we have a mission focus group which is made up from service managers, department managers, Corps officers and divisional mission enablers. This group helps to ensure all aspects of our work has mission at the forefront.

**Adult services – The Granby Centre, York House Lifehouse and REASE House**

Long Term Supported Accommodation (LTA) – we provide 130 long term supported beds every night. The service provides accommodation and personal life-skills support to individuals for up to four years and in some circumstances, this may be longer. Our priority is that people get the care they need and consider their accommodation with The Salvation Army as their home for however long they receive our support.

Long Term Supported Accommodation (Mental Health) – we provide 20 long term supported beds every night as part of the LTA service. These individuals present with serious mental health issues and all require a high level of support including the delivery of a personal care programme which includes all meals, laundry and support with day-to-day living.

Care staff have completed the FETAC Level 5 training in care. Care residents are encouraged to pursue educational and social programmes in line with their abilities and are referred to the Granby by community psychiatric nurses, hospitals and social workers.

Supported Temporary Accommodation (STA) – we provide 70 supported temporary beds every night. The individuals accessing these units are referred directly from the (CPS) Central Placement Service and are general individuals who require life-skills support for six months before moving into community accommodation.

We provide a blend of one-to-one and group work activities bespoke to the needs of every individual including but not limited to:

- Collaboration with specialist services e.g. STA providers, Homeless Action Teams, other specialist and visiting housing support services, physical and mental health teams, addiction services, housing authority, all other relevant services.
- Life-skills interventions e.g. management of service user's drug/alcohol behaviour or issues relating to mental ill health, physical health or anti-social behaviour.
- Support with motivation, health and wellbeing, counselling, relapse prevention, overdose prevention, improving self-esteem and interpersonal skills
- Housing including registration/maintenance on local authority housing list with homeless priority
- Preparation for independent living as appropriate e.g. cooking, cleaning, budgeting, illiteracy, innumeracy, health needs
- Pre-tenancy training and independent living skills

**Family Services – Greencastle Parade, Clonard Road and Houben House**

Family hubs are a first response for families who become homeless and find themselves with no alternative other than commercial hotels. This supported temporary accommodation provides more appropriate and suitable accommodation for families as well as a range of on-site services and support. Family hubs are not designed as a long-term housing solution but provide a suitable and welcoming family environment for families waiting on social housing to become available.

The Salvation Army has significantly increased our support through the addition of the service at Houben House. This service provides for larger families that are traditionally hard to place as well as an ever increasing number of families from an ethnic minority background who do not have English or Irish as a first language. Our aim in supporting families is to provide short-term support and encouragement to enable them to find and sustain a suitable housing outcome.

The Salvation Army United Kingdom and Ireland Territory experienced an IT incident in June of 2021. The impact on the ROI company was minimal with temporary operational adjustments allowing the Company to continue business as normal. A full investigation was undertaken to ensure there was no financial loss to the company and the company's data was not compromised. This was completed by a thorough review of reports and accounts along with reconciliation checks. The Territory also engaged with external consultants which provided even further assurance no data loss occurred in the ROI. This gave comfort to management and directors who were satisfied with the conclusion that the impact was minimal.



## **DIRECTORS' REPORT – continued**

### **Covid - 19**

Like many companies/organisations across the world, The Salvation Army (Republic of Ireland) has continued to be affected by Covid-19. Many of the plans for this year has either been put on hold or had to change due to the Pandemic. The Salvation Army was able to continue to provide many aspects of its services with adapted measures and formats. Our Covid-19 risk assessment and work with the Health Services Executive minimised the impact of Covid-19 in our centres with staff adapting and changing their behaviour and practices in the interests of collective health and safety.

The Salvation army assisted the HSE with the roll out of vaccinations from its Kings Inn Location. This was a very successful programme.

The Company was able to sustain a steady financial position, funding was retained where possible. The Company reviewed all Covid related changes and was able to manage the cash flow throughout the year. The majority of grants will be rolled into the 1<sup>st</sup> quarter of 2022. This will mean a delay in the application for the remainder of the 2022 funding, this may impact the cash flow, however the funding will continue for the relevant services so there will be no impact on the overall revenue for these services. The Company will continue to monitor the finances and potential risks overall and in the Covid environment.

### **Forward Plans – 2022**

As the pandemic restrictions ease, the Salvation Army (Republic of Ireland) will continue to balance its approach to this year which will allow continuation of service provision along with client and staff health and safety as key. Some projects which were put on hold will be revisited and picked back up to move forward.

Lefroy House, which became vacant in 2021 following the closure of the related services there, is a priority for the Board to scope potential use. One potential use under consideration is to potentially provide refugee support, however some remedial works are required on the building in the first instance.

The services within one of the adult services, Granby, are to be reviewed with programme adaptations to meet client needs. The Salvation Army are working closely with the HSE and DRHE on this programme change.

Houben House will continue to expand and is expected to open a further 20 rooms by the end of 2022. REASE house will also continue to expand into 2022 with the view of doubling the bed capacity by late 2022 early 2023. The Café at Kings Inn street is a focus for 2022 with a view to relaunch and integrate with the Corps for missional output, this along with the re-evaluation of the social enterprise is key in today's post covid climate. Whilst doing this the Board are continuing to evolve good governance and practises along with developing a new company strategy. We will continue to provide our services to meet the needs of our services users and do this in conjunction with our partners, commissioners and stakeholders.

### **Income generation**

The charity's income is mainly derived from Grants from Local Authorities and Health Boards. The total grant and fees and maintenance income for the year to 31 December 2021 was €8,229,048. This compared to €9,006,729 for the year ended 31 December 2020.

In 2021, The Salvation Army received donations and gifts of €733,000 compared to €604,452 for the year ended 31 December 2020. From the actual receipts during 2021, €34,315 has been deferred for use in 2022. At 31 December 2021, the company has accumulated deferred income of €321,260 (2020:€311,477) related to specific projects where funding/donations were received but monies are not yet spent for the restricted purpose.

Legacy income received (including bank interest on legacy deposits) was €338,174 this compared to €342,717 for the year end to 31 December 2020. Legacies that are given for "general purpose" or "the work of The Salvation Army in the Republic of Ireland" are classified as unrestricted. Where a legacy received is marked for a particular use then this is classed as restricted.

The charity does not include legacies in budgeting revenue income, but the Board can apply unrestricted legacy funds to appropriate expenditure at their discretion.

In previous years the company had received funding cuts whilst trying to maintain services. This had an effect on the company's reserves which became critical in 2010. Since then the company has been doing an ongoing financial review involving cost savings across all areas. The company is continuing to work hard on its finances to ensure the continuation of all its services.

## DIRECTORS' REPORT – continued

### Reserves policy

Certain sources of income, notably legacies and donations, are not, by their nature predictable and, as such, reserves are necessary to allow the work of the Salvation Army (Republic of Ireland) to continue should these sources fall significantly.

Restricted funds represent grants, donations and legacies received which can only be used for particular purposes as specified by the related donor, estate or grant provider. Grants and other income received in respect of individual social centres are treated as restricted income. Expenditure incurred by the social centres is regarded as restricted expenditure.

The accumulated unrestricted fund represents amounts which are expendable at the discretion of the Salvation Army in the furtherance of the objectives of the charity.

### Company Pension Scheme

The Company operates a defined contribution pension scheme which is available to all employees. The scheme is based on a 4% contribution from the employee which is matched by The Salvation Army, and staff AVC's will be matched by the company up to a maximum of 4%.

The scheme is administered by New Ireland Assurance Company and is overseen by a Pension Trustee Board consisting of representatives of the Salvation Army (Republic of Ireland) company and employees that are nominated by staff.

### Subsequent events

In May 2022 a group gained access to Lefroy House which resulted in The Salvation Army having to apply to the courts for an order to vacate. This resulted in costs to the company of €160,000 with potential ongoing costs on average of €35,000 per month.

In July 2022, the company purchased a new property for officer's quarters in the amount of €590,000.

The programme change within the Granby service has commenced in 2022, This project requires a restructure of the staff as well as building adaptations. The staff consultations are underway and are near completion.

There were no other material events since the year end which require disclosure in these accounts.

### Directors

Directors who held office during the year ended 31 December 2021:

Major Paul Kingscott (resigned 15 February 2021)

Colonel Neil Webb (appointed 25 March 2021)

Mr John Fitzpatrick

Captain Timothy Lennox (resigned 14 July 2022)

Major Eleanor Haddick

Mrs Lorrita Johnson (resigned 7 April 2022)

Alexandra O'Hara (appointed 16 December 2021)

### Statutory auditors

The statutory auditors, PricewaterhouseCoopers, have indicated their willingness to continue in office, and a resolution that they be re-appointed will be proposed at the Annual General Meeting.

On behalf of the board





## ***Independent auditors' report to the members of The Salvation Army (Republic of Ireland)***

### **Report on the audit of the financial statements**

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#### **Opinion**

In our opinion, The Salvation Army (Republic of Ireland)'s financial statements:

- give a true and fair view of the company's assets, liabilities and financial position as at 31 December 2021 and of its net income and cash flows for the year then ended;
- have been properly prepared in accordance with Generally Accepted Accounting Practice in Ireland (accounting standards issued by the Financial Reporting Council of the UK, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Irish law); and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

We have audited the financial statements, included within the Annual Report, which comprise:

- the Balance Sheet as at 31 December 2021;
  - the Statement of Financial Activities for the year then ended;
  - the Cash Flow Statements for the year then ended;
  - the Statement of Changes in Funds for the year then ended; and
  - the notes to the financial statements, which include a description of the significant accounting policies.
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#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (Ireland) ("ISAs (Ireland)") and applicable law.

Our responsibilities under ISAs (Ireland) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, which includes IAASA's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

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#### **Conclusions relating to going concern**

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

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#### **Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.



In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Directors' Report, we also considered whether the disclosures required by the Companies Act 2014 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (Ireland) and the Companies Act 2014 require us to also report certain opinions and matters as described below:

- In our opinion, based on the work undertaken in the course of the audit, the information given in the Directors' Report for the year ended 31 December 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.
- Based on our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Directors' Report.

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## **Responsibilities for the financial statements and the audit**

### *Responsibilities of the directors for the financial statements*

As explained more fully in the Statement of Directors' Responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view.

The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations or have no realistic alternative but to do so.

### *Auditors' responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements is located on the IAASA website at:

[https://www.iaasa.ie/getmedia/b2389013-1cf6-458b-9b8f-a98202dc9c3a/Description\\_of\\_auditors\\_responsibilities\\_for\\_audit.pdf](https://www.iaasa.ie/getmedia/b2389013-1cf6-458b-9b8f-a98202dc9c3a/Description_of_auditors_responsibilities_for_audit.pdf)

This description forms part of our auditors' report.

### *Use of this report*

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with section 391 of the Companies Act 2014 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.



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## Other required reporting

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### **Companies Act 2014 opinions on other matters**

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
  - In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited.
  - The financial statements are in agreement with the accounting records.
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### **Other exception reporting**

#### *Directors' remuneration and transactions*

Under the Companies Act 2014 we are required to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by sections 305 to 312 of that Act have not been made. We have no exceptions to report arising from this responsibility.

A handwritten signature in black ink, appearing to read 'Richard Sammon', is written in a cursive style.

Richard Sammon  
for and on behalf of PricewaterhouseCoopers  
Chartered Accountants and Statutory Audit Firm  
Dublin  
6 September 2022

**STATEMENT OF FINANCIAL ACTIVITIES**  
**Financial Year Ended 31 December 2021**

	Notes	Restricted €	Unrestricted €	2021 Total €	2020 Total €
<b>Income from:</b>					
Corps income		-	10,084	10,084	17,905
Donations	5	93,511	605,174	698,685	536,975
Legacies		-	338,174	338,174	342,717
Grants	5	7,524,264	-	7,524,264	8,243,602
Fees and maintenance receipts		704,784	-	704,784	763,127
Interest receivable		-	-	-	-
Other income		-	338,219	338,219	154,516
Deferred income amortisation	15	159,016	-	159,016	159,016
Gain on sale of fixed assets		-	-	-	-
<b>Total</b>		<u>8,481,575</u>	<u>1,291,651</u>	<u>9,773,226</u>	<u>10,217,858</u>
<b>Expenditure on:</b>					
Direct charitable activities		8,762,590	430,969	9,193,559	9,839,344
Fundraising and publicity		261,977	-	261,977	274,470
Management and administration	7	-	174,718	174,718	160,976
<b>Total</b>	6	<u>9,024,567</u>	<u>605,687</u>	<u>9,630,254</u>	<u>10,274,790</u>
<b>Net income/(expenditure)</b>	9	<u>(542,992)</u>	<u>685,964</u>	<u>142,972</u>	<u>(56,932)</u>
Net movement in funds		(542,992)	685,964	142,972	(56,932)
<b>Reconciliation of funds:</b>					
Total funds brought forward		<u>6,480,712</u>	<u>5,888,371</u>	<u>12,369,083</u>	<u>12,426,015</u>
<b>Total funds carried forward</b>		<u>5,937,720</u>	<u>6,574,335</u>	<u>12,512,055</u>	<u>12,369,083</u>

**STATEMENT OF FINANCIAL ACTIVITIES**  
**Financial Year Ended 31 December 2020**

	Notes	Restricted €	Unrestricted €	2020 Total €	2019 Total €
<b>Income from:</b>					
Corps income		-	17,905	17,905	18,083
Donations	5	45,420	491,555	536,975	735,332
Legacies		-	342,717	342,717	258,549
Grants receivable	5	8,243,602	-	8,243,602	7,813,819
Fees and maintenance receipts		763,127	-	763,127	786,668
Interest receivable		-	-	-	-
Other income		-	154,516	154,516	208,866
Deferred income amortisation	15	159,016	-	159,016	159,016
Gain on sale of fixed assets		-	-	-	-
<b>Total</b>		<u>9,211,165</u>	<u>1,006,693</u>	<u>10,217,858</u>	<u>9,980,333</u>
<b>Expenditure on:</b>					
Direct charitable activities		9,396,536	442,808	9,839,344	9,366,553
Fundraising and publicity		274,470	-	274,470	258,321
Management and administration	7	-	160,976	160,976	232,639
<b>Total</b>	6	<u>9,671,006</u>	<u>603,784</u>	<u>10,274,790</u>	<u>9,857,513</u>
<b>Net income/(expenditure)</b>	9	<u>(459,841)</u>	<u>402,909</u>	<u>(56,932)</u>	<u>122,820</u>
Net movement in funds		(459,841)	402,909	(56,932)	122,820
<b>Reconciliation of funds:</b>					
Total funds brought forward		<u>6,940,553</u>	<u>5,485,462</u>	<u>12,426,015</u>	<u>12,303,195</u>
<b>Total funds carried forward</b>		<u>6,480,712</u>	<u>5,888,371</u>	<u>12,369,083</u>	<u>12,426,015</u>

**BALANCE SHEET**  
As at 31 December 2021

	Notes	2021 €	2020 €
<b>Fixed assets</b>			
Tangible assets	12	<u>13,799,543</u>	<u>13,778,642</u>
<b>Current assets</b>			
Debtors	13	60,874	414,102
Cash at bank and in hand	20	<u>5,036,425</u>	<u>4,340,618</u>
		<u>5,097,299</u>	<u>4,754,720</u>
<b>Creditors: amounts falling due within one year</b>	14	<u>(1,495,030)</u>	<u>(1,115,506)</u>
<b>Net current assets</b>		<u>3,602,269</u>	<u>3,639,214</u>
<b>Total assets less current liabilities</b>		17,401,812	17,417,856
<b>Creditors: amounts falling due after more than one year</b>	15	<u>(4,889,757)</u>	<u>(5,048,773)</u>
<b>Net assets</b>		<u>12,512,055</u>	<u>12,369,083</u>
<b>Funds</b>			
Restricted	16	5,937,720	6,480,712
Unrestricted	17	<u>6,574,335</u>	<u>5,888,371</u>
<b>Total funds</b>		<u>12,512,055</u>	<u>12,369,083</u>

On behalf of the board






**STATEMENT OF CHANGES IN FUNDS**  
**Financial Year Ended 31 December 2021**

	Restricted funds €	Unrestricted funds €	Total €
<b>Balance at 1 January 2020</b>	6,940,553	5,485,462	12,426,015
Net (expenditure)/income	<u>(459,841)</u>	<u>402,909</u>	<u>(56,932)</u>
<b>Balance at 31 December 2020</b>	<b><u>6,480,712</u></b>	<b><u>5,888,371</u></b>	<b><u>12,369,083</u></b>
<b>Balance at 1 January 2021</b>	6,480,712	5,888,371	12,369,083
Net (expenditure)/income	<u>(542,992)</u>	<u>685,964</u>	<u>142,972</u>
<b>Balance at 31 December 2021</b>	<b><u>5,937,720</u></b>	<b><u>6,574,335</u></b>	<b><u>12,512,055</u></b>

**CASH FLOW STATEMENTS**

Financial year Ended 31 December 2021

	Notes	2021 €	2020 €
<b>Net cash inflow/(outflow) from operating activities</b>	19	<u>1,253,099</u>	<u>(7,491)</u>
<b>Cash flows from investing activities</b>			
Purchases of tangible fixed assets	12	(557,292)	(594,583)
Proceeds from disposal of tangible fixed assets		-	-
<b>Net cash used in investing activities</b>		<u>(557,292)</u>	<u>(594,583)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<u>695,807</u>	<u>(602,074)</u>
<b>Reconciliation of net cash flow to movement in net funds at bank</b>			
<b>Increase/(decrease) in cash</b>		695,807	(602,074)
Cash and cash equivalents at 1 January		<u>4,340,618</u>	<u>4,942,692</u>
<b>Cash and cash equivalents at 31 December</b>	20	<u>5,036,425</u>	<u>4,340,618</u>

## NOTES TO THE FINANCIAL STATEMENTS

### 1 General information

The Salvation Army (Republic of Ireland) ('the company') is a company limited by guarantee, under registration number 90791, in the Republic of Ireland. The company is a religious and charitable organisation promoting the improvement, moral regeneration and rehabilitation of persons who are destitute or needy, and such other charitable work as has for its purpose the promotion of education, the relief of illness and care of the helpless, homeless and disadvantaged. The address of its registered office is 114 Marlborough Street, Dublin 1.

The significant accounting policies used in the preparation of the entity financial statements' are set out below. These policies have been consistently applied to all financial years presented, unless otherwise stated. The charity has adopted the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and certain provisions of Charity SORP (FRS 102).

The preparation of financial statements in conformity with FRS 102 requires the use of certain key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date. It also requires the directors to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or areas where assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed in note 4.

### 2 Statement of compliance

The entity financial statements have been prepared on a going concern basis and in accordance with accounting standards issued by the UK Financial Reporting Council and the Companies Act 2014. The entity financial statements comply with Financial Reporting Standard 102, the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

### 3 Summary of significant accounting policies

The significant accounting policies adopted by the charity are as follows:

#### **Basis of preparation**

The financial statements have been prepared in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2014 and with certain provisions of Charities SORP (FRS 102) effective 1 January 2015.

The Salvation Army (Republic of Ireland) meets the definition of a public benefit entity under FRS 102. The financial statements are presented in Euro, denoted by the symbol "€".

#### **Going concern**

The company's revised 2022/23 forecasts and projections, having considered in detail the potential ongoing risks and likely impacts of the COVID-19 pandemic, taking account of reasonably possible changes in the level of grants and donations and the related expenditure, show that the company should be able to operate within the level of its current facilities. After making enquiries, the directors believe that uncertainties caused by COVID-19 and other macroeconomic and geopolitical events are being monitored and will continue to be closely managed and they have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. The Salvation Army (Republic of Ireland) relies on the Health Service Executive (HSE) and Dublin City Council to fund its activities. None of these authorities has given any indication that they will not continue to provide this financial support. Therefore, these financial statements have been prepared on a going concern basis.

## NOTES TO THE FINANCIAL STATEMENTS - continued

### 3 Summary of significant accounting policies - continued

#### Historical cost convention

The financial statements are prepared under the historical cost convention, as modified by the measurement of certain financial assets and liabilities at fair value through profit or loss, and the measurement of freehold land and buildings at their deemed cost on transition to FRS 102.

#### Legacies, donations and in kinds

Legacies and donations are recognised in the income and expenditure account when they are entered into the organisation's accounting system in the year in which they are received or when receipt is deemed virtually certain if they are generally unrestricted. Restricted donations are recognised in the income and expenditure account when the conditions imposed by the donor have been satisfied. Restricted donations are deferred when the conditions in the agreement are not fulfilled as of year-end.

#### Taxation

The charity is a registered charity and as such is tax exempt.

Irrecoverable value added tax is included as part of the cost of fixed assets and other items of expenditure.

#### Stocks

Stocks are stated at the lower of cost and net realisable value.

#### Tangible fixed assets

Tangible fixed assets are shown at cost (or deemed cost), less accumulated depreciation.

Depreciation is calculated on a straight line basis in order to write off the cost of tangible fixed assets over their estimated useful lives by equal annual instalments.

The estimated useful lives of tangible assets by reference to which depreciation has been calculated are as follows:

Fixtures and fittings	8-20 years
Computer equipment	4 years
Buildings	50 years
Motor vehicles	8 years

Furniture and equipment under €5,000 is written off to the income and expenditure account in the year in which it is incurred.

#### Funds and reserves

Restricted funds represent grants, donations and legacies received which can only be used for particular purposes as specified by the donors. Unrestricted funds include designated reserves held for particular purposes designated by the Salvation Army (Republic of Ireland) in the exercise of its discretionary powers. The accumulated unrestricted and designated funds represent amounts which are expendable at the discretion of the Salvation Army (Republic of Ireland) in the furtherance of the objectives of the charity.

#### Grants

Revenue grants are received from the HSE and Dublin City Council towards the net annual running costs of the Salvation Army (Republic of Ireland). These grants may be less than, but may not exceed, the net annual running costs. The grants are accounted for on an accruals basis to the extent that they have been confirmed as payable by the relevant funding authority in respect of the costs of the relevant year. Otherwise they are accounted for as received.

Capital grants received from the Dublin City Council are treated as deferred income in the balance sheet and are credited to the statement of financial activities on a basis consistent with the depreciation policy adopted for the relevant assets.

## NOTES TO THE FINANCIAL STATEMENTS - continued

### 3 Summary of significant accounting policies - continued

#### **Resources expended**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Fundraising costs are those incurred in seeking voluntary contribution.

#### **Management and administration costs**

Management and administration costs include expenditure on administration of the charitable company and compliance with constitutional and statutory requirements, and an appropriate apportionment of indirect costs.

#### **Support costs**

Support costs comprise the direct costs, including staff, attributable to charitable activities and an appropriate apportionment of indirect costs.

#### **Recognition of liabilities**

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

### 4 Critical accounting judgements and estimation uncertainty

Estimates and judgements made in the process of preparing the charity entity financial statements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The directors make estimates and assumptions concerning the future in the process of preparing the entity financial statements. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### **(i) Impairment of debtors**

The directors make an assessment at the end of each financial year of whether there is objective evidence that debtors are recoverable. When assessing impairment of such debtors, the directors consider factors including the current credit rating of the debtor, the age profile of outstanding invoices, recent correspondence and historical experience of cash collections from the debtor. See note 13 for the net carrying amount of the debtors and the impairment loss recognised in the financial year.

#### **(ii) Tangible fixed assets depreciation**

##### *Useful economic lives of tangible fixed assets*

The annual depreciation on tangible fixed assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reviewed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 12 for the carrying amount of the tangible fixed assets.

NOTES TO THE FINANCIAL STATEMENTS – continued

<b>5 Donations</b>	Restricted €	Unrestricted €	2021 Total €	2020 Total €
Donations	93,511	639,489	733,000	604,452
Donations deferred	-	(34,315)	(34,315)	(67,477)
	<u>93,511</u>	<u>605,174</u>	<u>698,685</u>	<u>536,975</u>
<b>Grants</b>				
Health Service Executive	1,779,907	-	1,779,907	1,762,054
Local Authority	5,701,971	-	5,701,971	5,204,540
Grant surplus repayable	(191,592)	-	(191,592)	(246,860)
	<u>5,510,379</u>	<u>-</u>	<u>5,510,379</u>	<u>4,957,680</u>
Tusla	233,978	-	233,978	1,523,868
Grants deferred	-	-	-	-
	<u>233,978</u>	<u>-</u>	<u>233,978</u>	<u>1,523,868</u>
	<u>7,524,264</u>	<u>-</u>	<u>7,524,264</u>	<u>8,243,602</u>
<b>6 Expenditure</b>				
		Restricted €	Unrestricted €	2021 €
York House		1,819,778	17,108	1,836,886
Lefroy House/Nightlight		234,048	286,034	520,082
Granby Centre		2,611,441	-	2,611,441
Medical Centre		82,001	-	82,001
Admin		657,140	-	657,140
Dub South Corp		2,382	79,972	82,354
Dublin Corps		117,363	222,572	339,935
Appeals		261,977	-	261,977
St Bricins		715,209	-	715,209
Clonard Road		751,510	-	751,510
Greencastle		726,666	-	726,666
Houben House		1,045,053	-	1,045,053
		<u>9,024,568</u>	<u>605,686</u>	<u>9,630,254</u>
		Restricted €	Unrestricted €	2020 €
York House		1,946,804	20,383	1,967,187
Lefroy House		675,074	2,522	677,596
Granby Centre		2,714,734	-	2,714,734
Lefroy Night Light		778,298	-	778,298
Medical Centre		84,582	10,979	95,561
Admin		543,982	213,746	757,728
Dub South Corp		4,623	91,285	95,908
Dublin Corps		40,655	239,622	280,277
Appeals		274,470	-	274,470
St Bricins		663,949	-	663,949
Clonard Road		767,431	13,075	780,506
Greencastle		750,351	12,172	762,523
Houben House		426,053	-	426,053
		<u>9,671,006</u>	<u>603,784</u>	<u>10,274,790</u>

NOTES TO THE FINANCIAL STATEMENTS - continued

7 Management and administration	Restricted €	Unrestricted €	2021 Total €	2020 Total €
Legal and professional fees	-	163,502	163,502	122,789
Administration	-	11,216	11,216	38,187
	<u>-</u>	<u>174,718</u>	<u>174,718</u>	<u>160,976</u>

8 Staff cost and employee information	2021 €	2020 €
Wages and salaries	5,678,720	6,284,243
Severance costs	206,000	-
Pensions	46,188	47,178
Social insurance costs	609,528	647,718
	<u>6,540,436</u>	<u>6,979,139</u>

2021 Number	2020 Number
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The average number of permanent persons employed by the company during the year was:

Dublin South Corps Plant	2	1
Dublin City Corps	2.75	2
Administration	4.50	5.5
Granby	54.50	57
York	22.25	38.5
York Facilities	17	-
Lefroy/Nightlight	-	25.75
St Bricins/Coleraine St	14.25	15.5
Fundraising	1.25	2
Clonard Rd	15.75	17.75
HSU Chaplains	1	1.5
Greencastle	17.25	17.75
Houben House	14.75	9.6
	<u>167.25</u>	<u>193.85</u>

The total number of relief persons employed by the company at the year-end:

St Bricins/Coleraine St	10	8
Granby	29	26
York	13	9
Lefroy/Nightlight	-	16
Clonard	6	9
Greencastle	18	15
Houben	8	9
Admin	1	1
	<u>85</u>	<u>93</u>

NOTES TO THE FINANCIAL STATEMENTS - continued

**8 Staff costs and employee information**

<b>Directors/trustees</b>	2021 €	2020 €
Emoluments – services as directors	-	-
Allowances for position of officer in carrying out charitable activities	63,564	42,128
	<u>63,564</u>	<u>42,128</u>

Trustees received no remuneration (2020: €Nil) or expenses (2020: €Nil) during the reporting period.

There were no loans advanced to directors/trustees during the year and no loans outstanding at 31 December 2021 or at 31 December 2020.

**Key management compensation**

All executive remuneration payments are reviewed and approved by the Nominations and Remunerations Committee and the Board. Key management are defined as the management team. This includes the key management personnel in each of the individual centres which form part of The Salvation Army (Republic of Ireland) financial statements, as well as overall central management. The compensation paid or payable to key management for employee services is shown below:

	2021 €	2020 €
Salaries and other short-term benefits	272,670	279,683
Post-employment benefits	-	-
Total key management compensation	<u>272,670</u>	<u>279,683</u>

**9 Net income/(expenditure)**

2021 €	2020 €
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This has been arrived at after charging/(crediting):

Wages and salaries	<u>6,540,436</u>	<u>6,979,139</u>
Depreciation	<u>536,391</u>	<u>518,840</u>
Director's remuneration	-	-
Deferred income amortisation	<u>(159,016)</u>	<u>(159,016)</u>



NOTES TO THE FINANCIAL STATEMENTS - continued

**10 Auditors' remuneration**

Remuneration (excluding VAT and expenses) for the statutory audit and other services carried out for the company by the company's auditors is as follows:

	2021 €	2020 €
Audit of entity financial statements	35,000	35,000
Other assurance services	-	-
Other non-audit services	-	-
	<u>35,000</u>	<u>35,000</u>

**11 Analysis of governance and support costs**

	Charitable activities Support costs €	Governance costs €
<b>2021</b>		
Pay - finance	-	-
Pay - human resources	-	-
Pay - information and communications technology	-	-
Computers and office expenses	-	-
Professional services	-	-
Transport and travel	-	-
Other support costs	77,140	-
	<u>77,140</u>	<u>-</u>
<b>2020</b>		
Pay - finance	-	-
Pay - human resources	-	-
Pay - information and communications technology	-	-
Computers and office expenses	-	-
Professional services	-	-
Transport and travel	-	-
Other support costs	111,345	-
	<u>111,345</u>	<u>-</u>

Support costs are all related to direct charitable activities, as there are no costs of raising funds included in these financial statements. Support costs have been determined by isolating the various costs charged to the Finance, Human Resources and Management Information Systems cost centres across the various centres within The Salvation Army (Republic of Ireland).

NOTES TO THE FINANCIAL STATEMENTS - continued

<b>12 Tangible assets</b>	Properties €	Fixtures and fittings €	Computers €	Motor vehicles €	Total €
<b>Cost or valuation</b>					
At 1 January 2021	21,099,824	885,154	53,526	63,940	22,102,444
Additions	511,156	40,419	5,717	-	557,292
Disposals	-	-	-	-	-
At 31 December 2021	<u>21,610,980</u>	<u>925,573</u>	<u>59,243</u>	<u>63,940</u>	<u>22,659,736</u>
<b>Accumulated depreciation</b>					
At 1 January 2021	7,963,151	333,249	14,275	13,127	8,323,802
Charge for year	456,916	64,136	7,346	7,993	536,391
Disposals	-	-	-	-	-
At 31 December 2021	<u>8,420,067</u>	<u>397,385</u>	<u>21,621</u>	<u>21,120</u>	<u>8,860,193</u>
<b>Net book amounts</b>					
At 31 December 2021	<u>13,190,913</u>	<u>528,188</u>	<u>37,622</u>	<u>42,820</u>	<u>13,799,543</u>
At 31 December 2020	<u>13,136,673</u>	<u>551,905</u>	<u>39,251</u>	<u>50,813</u>	<u>13,778,642</u>

Granby contributions are secured on the property at Granby. Longford Street Little contributions are to be secured by way of a mortgage deed on this property.

<b>13 Debtors</b>	2021 €	2020 €
Trade debtors	15,101	363,502
Prepayments	45,773	50,600
	<u>60,874</u>	<u>414,102</u>

<b>14 Creditors:</b>	2021 €	2020 €
Trade creditors	311,448	305,708
Accruals	175,879	77,533
PAYE/PRSI	112,044	144,141
Other creditors	73,225	73,939
Amount owed to related party	70,359	43,692
Deferred income - capital grant (note 15)	159,016	159,016
Deferred income – other	593,059	311,477
	<u>1,495,030</u>	<u>1,115,506</u>

Trade and other creditors are payable at various dates in the next three months in accordance with the suppliers' usual and customary credit terms.

Creditors for tax and social insurance are payable in the timeframe set down in the relevant legislation.

Amounts due to a related party are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS - continued

15 Deferred income- capital grant	2021 €	2020 €
<b>Unamortised government grants</b>		
At 1 January	7,950,815	7,950,815
Additions during year	-	-
At 31 December	<u>7,950,815</u>	<u>7,950,815</u>
<b>Amortisation</b>		
At 1 January	(2,743,026)	(2,584,010)
Amortisation to statement of financial activities	(159,016)	(159,016)
At 31 December	<u>(2,902,042)</u>	<u>(2,743,026)</u>
<b>Net book value at 31 December</b>	<u>5,048,773</u>	<u>5,207,789</u>
Amounts falling due within one year	159,016	159,016
Amounts falling due after one year	<u>4,889,757</u>	<u>5,048,773</u>
	<u>5,048,773</u>	<u>5,207,789</u>

A Dublin City Council grant was received during 2001 as a contribution towards the cost of restructuring a property. The grant is amortised in line with the expected useful lives of related assets. This commenced upon completion of construction of the premises, which coincided with the implementation of the depreciation policy. The grant is to be secured by way of a mortgage on the property and may be repayable if certain conditions are breached.

16 Restricted funds	Balance at 1 January 2021 €	Incoming transferred €	Outgoing transferred €	Balance at 31 December 2021 €
Social centres	6,446,260	8,481,575	(9,024,567)	5,903,268
Legacy reserves	34,452	-	-	34,452
	<u>6,480,712</u>	<u>8,481,575</u>	<u>(9,024,567)</u>	<u>5,937,720</u>

Grants and other income received in respect of individual social centres is treated as restricted income. Expenditure incurred by the social centres is regarded as restricted expenditure.

17 Unrestricted funds	Balance at 1 January 2021 €	Incoming transferred €	Outgoing transferred €	Balance at 31 December 2021 €
Unrestricted funds	<u>5,888,371</u>	<u>1,291,651</u>	<u>(605,687)</u>	<u>6,574,335</u>

NOTES TO THE FINANCIAL STATEMENTS - continued

18 Contingencies

Granby Project contributions of €761,842 are secured on the property at York House. In February 2001, this property was exchanged for the premises at Longford Street Little. This amount, together with certain other Granby Project contributions, may be repayable in certain circumstances. Capital grant income (note 15) in respect of Longford Street Little is to be secured by way of a mortgage on the property and may be repayable if the standard terms and conditions are breached.

<b>19 Reconciliation of net movement in funds for the year to net cash inflow/(outflow) from operating activities</b>	2021 €	2020 €
Net movement in funds	142,972	(56,932)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	536,391	518,840
Deferred income amortisation	(159,016)	(159,016)
Decrease/(increase) in debtors	353,228	(350,835)
Increase in creditors	379,524	40,452
Net cash inflow/(outflow) from operating activities	<u>1,253,099</u>	<u>(7,491)</u>

<b>20 Analysis of changes in net funds at bank</b>	2021 €	2020 €
Balance at beginning of year:		
• Cash at bank	4,147,526	4,908,855
• Liquid resources - short term deposits	193,092	33,837
	<u>4,340,618</u>	<u>4,942,692</u>
Movement in year	695,807	(602,074)
Balance at end of year	<u>5,036,425</u>	<u>4,340,618</u>
 Comprising:		
• Bank and cash	4,843,333	4,147,526
• Liquid resources - short term deposits	193,092	193,092
	<u>5,036,425</u>	<u>4,340,618</u>

21 Pension

Pension amount charged for the period represented charges for pensionable officers seconded from United Kingdom Territorial headquarters which are recharged to Salvation Army (Republic of Ireland). These officers are pensionable under the Salvation Army Offices Pension Fund (a defined contribution fund) which is administered in the United Kingdom.

Also, in the current year the Salvation Army (Republic of Ireland) operated a defined contribution scheme for staff. The total pension amount charged to the Salvation Army (Republic of Ireland) for the current year (including amounts for pensionable officers as described above) was €46,188 (year end 31 December 2020: €47,178).

## NOTES TO THE FINANCIAL STATEMENTS - continued

### 22 Related party transactions

During the year the company recharged payroll expenses in the amount of €nil (2020: €nil) to The Salvation Army (UK), a related party by virtue of having common directors. An amount of €nil (2020: €nil) was receivable from The Salvation Army (UK) at 31 December 2021.

During the year The Salvation Army (UK), a related party by virtue of common directors, recharged payroll expenses to the company of €172,973 (2020: €221,076). An amount of €70,359 (2020: €43,691) was payable to The Salvation Army (UK) at 31 December 2021.

### 23 Subsequent events

In May 2022 a group gained access to Lefroy House which resulted in The Salvation Army having to apply to the courts for an order to vacate. This resulted in costs to the company of €160,000 with potential ongoing costs on average of €35,000 per month.

In July 2022, the company purchased a new property for officer's quarters in the amount of €590,000.

The programme change within the Granby service has commenced in 2022, This project requires a restructure of the staff as well as building adaptations. The staff consultations are underway and are near completion.

The situation arising from the invasion of Ukraine by Russia, and the consequent sanctions imposed on the latter, are generating impacts on the global economy that, at the date of preparation of these financial statements, are unpredictable. In this new context, the world economy is affected by increases in the prices of food and energy, as well as by growing tensions in the supply chain and increased inflationary pressures across the board.

At the date of the financial statements, however, there are no significant financial implications given the nature of the Company and the fact that it has no direct relationship or transactions with any sanctioned companies/individuals.

There were no other material events since the year end which require disclosure in these accounts.

### 24 Approval of financial statements

The directors approved the financial statements on 6 September 2022.

**SUPPLEMENTARY INFORMATION**

The information contained on pages 30 to 40 does not form part of the audited statutory financial statements.

**UNAUDITED SCHEDULE OF ACCOUNTS**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE I – ADMINISTRATION</b>		
<b>Income</b>		
Donations	196	3,374
Interest received	-	-
Rents received	73,333	90,000
Sundry income	162,566	38,874
Legacies	338,174	342,717
Central support levy	454,599	495,661
Administration levy	41,000	50,531
Staff training	88,847	93,746
Deferred income	159,016	159,016
SI Support	34,167	42,831
Transfer from Reserves	-	201,787
<b>Total income</b>	<b>1,351,698</b>	<b>1,518,537</b>
<b>Expenditure</b>		
Salaries and wages	224,707	233,991
Pension	6,032	5,721
Housekeeping	510	1,394
Travel and transport	11,863	17,673
Repairs and furnishing	22,364	91,410
Light and heat	244	2,228
Printing and stationary	16,353	16,980
Events	587	1,933
Insurance, rates and fire prevention	44,747	60,083
Training	11,216	38,187
Grants to Dublin City Corps		
Grants to Dublin South Corps Plant		
Grants to Port Chaplain		
Professional fees	104,664	66,789
Interest payable	4,135	4,261
Audit fees	35,000	35,000
Depreciation	79,912	62,384
Sundry	-	176
Transfer to legacy reserves	338,174	342,717
Grants to Social Centres		
DHQ Central support costs	74,920	111,345
Bad debts	-	-
Advertising	19,742	6,695
Covid Expenses (Non-Payroll)	142	1,478
<b>Total expenditure</b>	<b>995,315</b>	<b>1,100,445</b>
<b>Surplus for the year</b>	<b>356,383</b>	<b>418,092</b>

	2021 €	2020 €
<b>SCHEDULE II – APPEALS AND FUNDRAISING</b>		
<b>Income</b>		
Donations		766,205
Donations deferred		(261,100)
<b>Total income</b>	<u>689,867</u>	<u>505,105</u>
<b>Expenditure</b>		
Salaries and wages	94,249	105,872
Pension	2,196	2,120
Travel and transport	-	104
Tele and stationery	7,192	7,443
Repairs and furnishing	-	1,407
Insurance, rates and fire prevention	14,366	-
Cost of appeals	138,555	154,001
Advertising	-	148
Professional Fees	2,394	-
Bank interest and charges	3,025	3,374
Central Supp costs & training	23,332	23,366
<b>Total expenditure</b>	<u>285,309</u>	<u>297,835</u>
<b>Surplus for the year</b>	<u>404,558</u>	<u>207,270</u>
<b>SCHEDULE III – DUBLIN CITY CORPS</b>		
<b>Income</b>		
Donations	8,060	13,488
Sundry income	101,037	13,707
Offerings and collections	8,266	13,460
Transfer from Legacy	-	199,126
<b>Total income</b>	<u>117,363</u>	<u>239,781</u>
<b>Expenditure</b>		
Salaries and wages	111,061	85,636
Pension	-	-
Housekeeping	16,876	15,719
Travel and transport	9,678	7,974
Repairs and furnishing	402	18,943
Light and heat	12,039	10,404
Postage telephone and stationery	3,546	6,024
Sundry	2,881	8,156
Rent and insurance	165,952	97,435
Legal and prof fees	1,569	3,296
Recreational activities	14,523	20,485
Advertising	823	-
Central support costs & training	22,640	31,832
Bank interest and charges	585	456
Covid Non payroll	-	4,124
Special events		1,625
<b>Total expenditure</b>	<u>362,574</u>	<u>312,109</u>
<b>Deficit for the year before grants</b>	<u>(245,211)</u>	<u>(72,328)</u>
<b>Grants</b>		



Administration grants	-	-
<b>Deficit for the year</b>	<u>(245,211)</u>	<u>(72,328)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE IV - ST BRICINS/COLERAINE STREET</b>		
<b>Income</b>		
Donations	-	-
Sundry income	-	-
<b>Total income</b>	<b>-</b>	<b>-</b>
<b>Expenditure</b>		
Salaries and wages	554,363	542,887
Pensions	-	-
Housekeeping	136,295	103,772
Travel and transport	8,122	905
Repairs and furnishing	4,833	1,418
Light and fuel	-	-
Postage, telephone and stationery	1,739	2,343
Sundry	59	-
Bank interest and charges	-	-
Rent and insurance	6,128	8,498
Staff training	8,149	5,905
Central support costs	40,746	29,527
Recreational activities	2,569	3,184
Depreciation expense	-	-
Legal and professional fees	240	762
Computer and IT expense	3,300	3,300
Security	-	-
Advertising	855	180
Covid Non payroll	5	-
Bad debts	-	-
<b>Total expenditure</b>	<b>767,403</b>	<b>702,681</b>
<b>Deficit for the year before grants</b>	<b>(767,403)</b>	<b>(702,681)</b>
<b>Grants</b>		
Homeless Agency	768,303	700,741
Administration grants	-	-
	<b>768,303</b>	<b>700,741</b>
<b>Deficit for the year</b>	<b>900</b>	<b>(1,940)</b>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE V – DUBLIN SOUTH CORPS PLANT</b>		
<b>Income</b>		
Donations	564	176
Offerings and collections	1,818	4,445
Other income	0	2
<b>Total income</b>	<u>2,382</u>	<u>4,623</u>
<b>Expenditure</b>		
Salaries and wages	38,373	42,086
Pensions	-	-
Housekeeping	23	452
Travel and transport	1,142	1,182
Light and fuel	2,053	1,743
Postage, telephone and stationery	769	1,535
Sundry	158	30
Repairs and furnishings	900	5,480
Officers' quarters and hall rent	33,792	37,095
Bank interest and charges	62	67
Central support costs & training	7,093	8,393
Recreational activities	2,397	336
Insurance	367	2,937
Advertising	-	142
Covid Non payroll	145	-
Legal, professional fees	2,172	2,824
<b>Total expenditure</b>	<u>89,446</u>	<u>104,302</u>
<b>Deficit for the year before grants</b>	<u>(87,064)</u>	<u>(99,679)</u>
Grants		
<b>Administration grants</b>	-	-
<b>DCC grant</b>	-	-
	-	-
Deficit for the year	<u>(87,064)</u>	<u>(99,679)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE VI - LEFROY HOUSE/NIGHTLIGHT</b>		
<b>Income</b>		
Donations	-	850
Fees and maintenance	70	3,470
Sundry income	-	-
<b>Total income</b>	<u>70</u>	<u>4,320</u>
<b>Expenditure</b>		
Salaries and wages	402,691	1,250,728
Pensions	1,104	1,474
Housekeeping	4,019	17,942
Travel and transport	2,481	12,064
Repairs and furnishings	23,503	68,521
Light and fuel	29,178	23,970
Postage, telephone and stationery	4,689	10,296
Sundry	-	-
Rent and insurance	6,192	20,718
Bank interest and charges	-	-
Staff training	2,767	16,604
Central support costs	13,837	83,020
Recreational activities	1,355	15,809
Depreciation expense	38,747	44,878
Legal and professional fees	9,434	1,273
Computer/IT	3,667	22,000
Advertising	-	1,455
Covid Non payroll	22	6,767
<b>Total expenditure</b>	<u>543,686</u>	<u>1,597,519</u>
<b>Deficit for the year before grants</b>	<u>(543,616)</u>	<u>(1,593,199)</u>
<b>Grants</b>		
Administration grants	-	-
Health Service Executive	233,978	1,523,868
	<u>233,978</u>	<u>1,523,868</u>
<b>Deficit for the year</b>	<u>(309,638)</u>	<u>(69,331)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE VII – YORK HOUSE</b>		
<b>Income</b>		
Donations	-	3,328
Fees and maintenance	261,728	267,780
Sundry income	17,352	22,176
<b>Total income</b>	<u>279,080</u>	<u>293,284</u>
<b>Expenditure</b>		
Salaries and wages	977,839	1,229,054
Pensions	7,191	11,452
Housekeeping	380,427	212,027
Travel and transport	40	3,747
Repairs and furnishing	99,513	143,353
Light and fuel	92,044	81,902
Postage, telephone and stationery	12,897	19,329
Sundry	-	-
Bank interest and charges	-	-
Rent and insurance	30,866	35,335
Staff training	17,863	18,880
Central support costs	89,317	94,399
Recreational activities	9,671	9,286
Depreciation expense	251,137	249,413
Legal and professional fees	2,078	1,513
Computer and IT expense	15,400	15,400
Security	-	-
Advertising	7,661	1,970
Bad debts	-	-
Covid Non payroll	522	3,807
<b>Total expenditure</b>	<u>1,994,466</u>	<u>2,130,867</u>
<b>Deficit for the year before grants</b>	<u>(1,715,386)</u>	<u>(1,837,583)</u>
<b>Grants</b>		
Homeless Agency	886,166	998,994
Health Service Executive	654,531	654,527
Administration grants		
Homeless Agency - Transfer		
Homeless Agency St. Brien		
	<u>1,540,697</u>	<u>1,653,521</u>
<b>Deficit for the year</b>	<u>(174,689)</u>	<u>(184,062)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE VIII – GRANBY CENTRE</b>		
<b>Income</b>		
Donations	-	5,134
Fees and maintenance	364,874	437,512
Sundry income	55,650	79,475
<b>Total income</b>	<u>420,524</u>	<u>522,121</u>
<b>Expenditure</b>		
Salaries and wages	1,752,515	1,905,469
Pensions	20,609	22,324
Housekeeping	202,303	170,620
Travel and transport	3,384	2,229
Repairs and furnishing	135,035	158,879
Light and heat	154,493	117,733
Postage, telephone and stationery	15,344	20,360
Sundry	-	120
Rent and insurance	88,480	119,165
Bank interest and charges	27	-
Training	26,913	26,801
Central support costs	134,563	134,003
Recreational activities	28,102	29,859
Depreciation expense	166,594	162,166
Professional expenses	2,518	7,943
Computer and SI levy	20,900	20,900
Advertising	7,647	1,776
Covid Non payroll	69,392	31,090
<b>Total expenditure</b>	<u>2,828,817</u>	<u>2,931,437</u>
<b>Deficit for the year before grants</b>	<u>(2,408,293)</u>	<u>(2,409,316)</u>
<b>Grants</b>		
Homeless Agency	1,190,007	1,220,988
Health Service Executive	1,040,798	1,022,941
Homeless Agency - Transfer	-	-
	<u>2,230,801</u>	<u>2,243,929</u>
<b>Deficit for the year</b>	<u>(177,492)</u>	<u>(165,387)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE X – CLONARD</b>		
<b>Income</b>		
Donations	-	522
Fees and maintenance	17,221	21,442
Sundry income	-	-
<b>Total income</b>	<u>17,221</u>	<u>21,964</u>
<b>Expenditure</b>		
Salaries and wages	597,990	617,363
Pensions	1,922	1,402
Housekeeping	78,670	84,195
Travel and transport	170	343
Repairs and furnishing	18,888	24,062
Light and heat	6,793	5,921
Postage, telephone and stationery	3,027	4,493
Sundry	-	-
Rent and insurance	12,287	13,352
Bank interest and charges	-	-
Training	8,179	8,683
Central support costs	40,895	43,413
Recreational activities	7,047	5,281
Depreciation expense	-	-
Professional expenses	635	2,191
Computer and SI levy	11,000	11,000
Advertising	583	-
Miscellaneous	-	-
Covid Non payroll	23,498	21,902
<b>Total expenditure</b>	<u>811,584</u>	<u>843,600</u>
<b>Deficit for the year before grants</b>	<u>(794,363)</u>	<u>(821,636)</u>
<b>Grants</b>		
Homeless Agency	799,073	816,077
Grants deferred		
Health Service Executive		
Homeless Agency - Transfer		
	<u>799,073</u>	<u>816,077</u>
<b>Deficit for the year</b>	<u>4,710</u>	<u>(5,561)</u>

**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE XI – GREENCASTLE</b>		
<b>Income</b>		
Donations	-	1,013
Fees and maintenance	20,544	20,055
Sundry income	-	-
<b>Total income</b>	<u>20,544</u>	<u>21,068</u>
<b>Expenditure</b>		
Salaries and wages	564,948	606,419
Pensions	1,922	2,380
Housekeeping	78,910	79,729
Travel and transport	396	389
Repairs and furnishing	27,883	22,070
Light and heat	-	-
Postage, telephone and stationery	3,426	2,596
Sundry	-	-
Rent and insurance	14,005	14,582
Bank interest and charges	-	-
Training	8,240	8,704
Central support costs	41,200	43,519
Recreational activities	7,008	14,181
Depreciation expense	-	-
Professional expenses	2,289	751
Computer and SI levy	11,000	11,000
Advertising	1,463	1,251
Covid Non payroll	22,196	18,177
<b>Total expenditure</b>	<u>784,885</u>	<u>825,747</u>
<b>Deficit for the year before grants</b>	<u>(764,341)</u>	<u>(804,679)</u>
<b>Grants</b>		
Homeless Agency	779,307	794,747
Grants deferred	-	-
Health Service Executive	-	-
Homeless Agency - Transfer	-	-
	<u>779,307</u>	<u>794,747</u>
<b>Deficit for the year</b>	<u>14,966</u>	<u>(9,932)</u>



**UNAUDITED SCHEDULE OF ACCOUNTS - continued**  
**Financial Year Ended 31 December 2021**

	2021 €	2020 €
<b>SCHEDULE XI –HOUBEN HOUSE</b>		
<b>Income</b>		
Donations	-	3,986
Fees and maintenance	40,347	12,868
Sundry income	1,613	281
<b>Total income</b>	<u>41,960</u>	<u>17,135</u>
<b>Expenditure</b>		
Salaries and wages	598,640	216,896
Pensions	1,450	304
Housekeeping	236,193	56,373
Travel and transport	-	715
Repairs and furnishing	27,602	75,594
Light and heat	146,390	52,768
Postage, telephone and stationery	7,160	6,390
Sundry	-	-
Rent and insurance	16,099	2,690
Bank interest and charges	-	-
Training	10,645	-
Central support costs	53,489	20,058
Recreational activities	6,434	7,274
Depreciation expense	-	-
Professional expenses	510	447
Computer and SI levy	5,500	2,062
Advertising	2,544	4,045
Covid Expenses (Non Payroll)	2,031	2,558
<b>Total expenditure</b>	<u>1,114,678</u>	<u>448,174</u>
<b>Deficit for the year before grants</b>	<u>(1,072,727)</u>	<u>(431,039)</u>
<b>Grants</b>		
Homeless Agency	1,087,523	426,138
Grants deferred	-	-
Health Service Executive	-	-
Homeless Agency - Transfer	-	-
	<u>1,087,523</u>	<u>426,138</u>
<b>Deficit for the year</b>	<u>14,796</u>	<u>(4,901)</u>